

At the Forefront of Change

EVOLVING TO MEET OUR CHILDREN'S HEALTHCARE NEEDS

FY19 ANNUAL REPORT

So every kid can.

Dear Friends,



John D. Nash, FACHE President and CEO, Franciscan Children's

For over 70 years, Franciscan Children's has evolved to meet the greatest needs facing children and their families in the region. From our humble beginnings treating kids with polio who could not safely live at home, to our over two decade partnership with McLean Hospital that helps us serve an unprecedented number of children in need of inpatient mental health care, we continue to grow and proactively address the most pressing trends affecting children today.

As one of only four organizations in the country that provides pediatric medical rehabilitation, mental health, and special educational services in-house, we are uniquely positioned to respond to the:

- youth mental health crisis and the underlying causes of mental illness,
- growing number of children born with medical complexity, who require long-term and specialized care in and out of the hospital, and
- need to increase access to pediatric care that treats both the body and mind.

Thankfully, Franciscan Children's is **at the forefront of change** and making a difference.

Over the past year, our organization made proactive and crucial decisions about how to best serve the children and families who can only rely on us for their care. Franciscan Children's made the difficult decision to close our outpatient pediatrics unit, given the changing primary care reimbursement landscape, and to strengthen the service lines that no other institution in the Northeast can provide.

Now more than ever, we are poised to continue growing and help fill the gap in services our kids desperately need. As you will read in the following report, we have taken steps over the past year to expand our campus, programs, and reach, including the following initiatives.



- only fully-inclusive recreation areas in Massachusetts, opened in July 2019, and has already helped our patients and students grow stronger
- The Medical Bed Expansion Project, which opened in April 2020, allows us to immediately treat more patients with medical complexity who are currently on waitlists and in need of our medical and pulmonary rehabilitation.
- We are also laying the foundation to expand our inpatient, outpatient, school, and community-based mental health programs to serve more kids in settings that are convenient and conducive to healing.

Thanks to the generosity of many individual, corporate, and foundation donors, Franciscan Children's is able to remain flexible, respond to opportunities, invest in capital enhancements, and grow our most indemand services.

Providing our patients, students, and their families with the best care possible is at the heart of Franciscan Children's. Our progress would not be possible without the inspiring individuals who place their trust in us each and every day. Thank you for believing in the possibilities, so every kid can.

Sincerely,

u d'Vail

John D. Nash, FACHE President and Chief Executive Officer



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GROWING TO ADDRESS THE Youth Mental Health Crisis

Youth are experiencing serious mental health issues at unprecedented rates and there is a critical lack of access to mental health care both nationally and within our state. Children in Massachusetts who are brought to an emergency department (ED) for a mental health crisis often have to wait an average of five days to find a placement at any psychiatric inpatient unit.

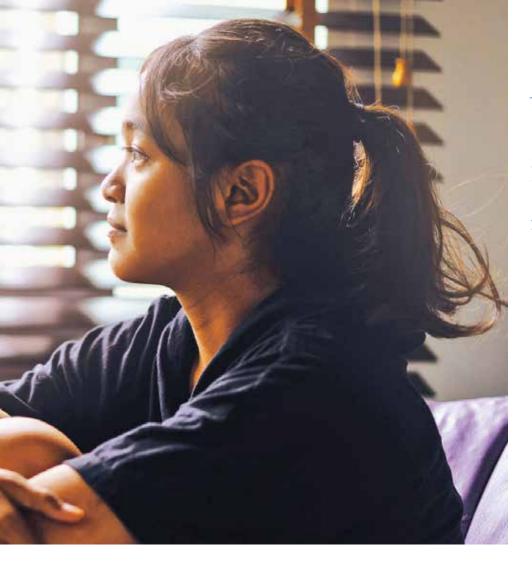
We currently have the largest adolescent psychiatric inpatient unit in Massachusetts and, through a partnership with McLean Hospital, provide the highest quality of care. Yet, given the mental health crisis facing our youth, we must do more. Franciscan Children's is expanding services to increase access, conducting research to advance our understanding of mental health issues, and providing education to the community.

Increasing Access

To address the immense demand for pediatric mental health services, Franciscan Children's is undertaking a feasibility study to expand our inpatient mental health unit to accommodate more patients. If feasible, the additional beds will provide increased access to those caught in an overwhelmed system. This will decrease the amount of time families wait in the ED and allow them to more quickly receive high quality, specialized mental health services at Franciscan Children's — the kind of care these kids desperately need.

Research for Future Care

Franciscan Children's is heavily invested in research designed to help us better understand mental health conditions, develop interventions to reduce the burden of mental health issues, and improve our patients' lives. To achieve these goals, Franciscan Children's has partnered with Matthew Nock, PhD, at Harvard University, a world-renowned scholar on the topic of self-injury and suicide. This collaborative relationship was strengthened this past year when we welcomed Alex Millner, PhD, a researcher



The rate of major depressive episodes in youth aged 12–17 increased 52 percent from 2005–2017,¹ and suicide is now the second leading cause of death among adolescents and young adults.²



 Alex Millner, PhD, Scientific Director of the Franciscan Children's Mental Health Research Program

- Twenge, J. M., Cooper, A. B., Joiner, T. E., Duffy, M. E., & Binau, S. G. (2019). Age, period, and cohort trends in mood disorder indicators and suicide-related outcomes in a nationally representative dataset, 2005–2017. Journal of Abnormal Psychology, 128(3), 185–199.
- 2 Curtin S.C., Heron M. Death rates due to suicide and homicide among persons aged 10–24: United States, 2000–2017. NCHS Data Brief, no 352. Hyattsville, MD: National Center for Health Statistics. 2019.

from Dr. Nock's laboratory, as Scientific Director of Franciscan Children's Mental Health Research Program.

This collaboration with Harvard University has resulted in multiple projects funded by the National Institute of Mental Health (NIMH). Together, we are leveraging digital technologies, such as smartphone apps and wearable physiological monitors (like FitBits), to better understand and predict suicidal thoughts and behaviors. Our hope is that with increased understanding we can develop methods to intervene during times of high distress, when people are most at risk of harming themselves.

Community Education

Over the past two years, Franciscan Children's Kids Healthy Minds Initiative (KHMI) has set out to educate the community about mental health, early detection of mental health issues, and psychiatric treatment. KHMI has presented to over 60 local schools and parishes, hosting up to 300 attendees who represent a range of community members, including teachers, school leaders, parents, and teens. The program has been extremely well-received and we consistently respond to calls to schedule presentations in new communities, schools, and parishes. Most importantly, we field many calls from school staff and parents seeking help in accessing care for a child, a service that Franciscan Children's is privileged to provide.

A Growing Population

CHILDREN WITH MEDICAL COMPLEXITY

⑦ Dawayne, a former patient of Franciscan Children's Pulmonary Rehabilitation Unit. As the largest pediatric post-acute hospital in New England, Franciscan Children's has led the way in caring for the most fragile babies, kids, and teens. Characterized as children with medical complexity (CMC), many of our young patients have multiple and chronic diagnoses, and often rely on sophisticated technology to survive and thrive. Today, they are one of the fastest growing pediatric populations—and few institutions are equipped to meet their healthcare needs.

The Faces of Medical Complexity

Thanks to advances in medicine and technology, more children with medical complexity are surviving and many begin their healthcare journey as preemies. Prematurity may lead to severe complications and long-term health effects. Receiving expert care as early as possible has a positive impact on the amount and intensity of services these children will need as they get older. A comprehensive approach to treatment helps ensure a healthier future and less costly healthcare going forward.

Dawayne, born at 36 weeks with underdeveloped kidneys, spent three years in hospitals receiving dialysis and ultimately, a kidney transplant. In addition to his inspiring battle with renal disease, Dawayne required a ventilator to breathe at all times. Though he will require medical support for the rest of his life, Dawayne can now spend up to 12 hours at a time off his ventilator thanks to Franciscan Children's medical and pulmonary rehabilitation teams.

The impact of the opioid crisis in our communities has also contributed to the increase in children with medical complexity. Across the country, nearly 100 babies are born each day with Neonatal Abstinence Syndrome (NAS), in withdrawal from the drugs their birth mother used during pregnancy.¹ This was the reality for Phoenix, a former patient of Franciscan Children's born with NAS.

Phoenix, now 11-years-old, was born legally blind, with severe scoliosis, and digestive and reproductive birth defects. He was a patient at Franciscan Children's for 13 months and was adopted by a loving family while in our care. His family was once told that he would never be able to walk, but thanks to our early rehabilitation services, he now plays hockey in Franciscan Children's Adaptive Skating Program. Phoenix's healthcare journey continues, but the effects of being born premature with NAS are less severe thanks to him receiving the appropriate level of care as soon as possible.

The Right Care in the Right Place

Due to a shortage of post-acute pediatric beds across the United States, many children with medical complexity are stuck in area hospitals, where the cost of care is significantly higher and not tailored to long-term management. As the post-acute facility of choice in the region, Franciscan Children's remains in

1 Center for Disease Control. (2019, July 31). Data and Statistics About Opioid Use During Pregnancy. Retrieved February 14, 2020, from https://www.cdc.gov/pregnancy/opioids/data.html

2 Children's Hospital Association. (n.d.). Children With Medical Complexity. Retrieved February 14, 2020, from https://www.childrenshospitals.org/Care/Children-With-Medical-Complexity



Phoenix, skating with a coach during an adaptive hockey session. All participants receive individualized coaching to meet their adaptive needs.

great demand. Our number of medical inpatients has increased by 25% over the past three years alone.

Ensuring that these vulnerable patients receive the best care in the most appropriate healthcare setting is paramount. Children with medical complexity account for nearly half of pediatric Medicaid healthcare costs each year, and represent 80% of total hospital visits.² The higher risk for frequent hospitalizations throughout their life can be a challenge for both families and healthcare providers.

As the greater healthcare system adjusts to children's increasing medical complexity, Franciscan Children's expert care will continue to inform this work across the country.

Integrating Wellness INTO PEDIATRIC CARE

Reminiscing about childhood may spark memories of being outside, meeting new friends, and even playing the latest video game. The patients at Franciscan Children's often require extensive inpatient care—away from their home, school, and community for weeks, months, or even years.

To ensure that our patients experience the joys of being a kid, even when in the hospital, Franciscan Children's treats the entire child—body and mind. As part of a growing national trend in healthcare, we not only provide the medical and mental health services our kids need today, but also integrate wellness practices that are proven to support healthier futures.



 Musical instruments help our patients and students work on their fine motor skills while expressing themselves through play in the New Balance Foundation Park at Franciscan Children's.
 This past year, we launched three new resources that encourage our kids to be kids as they grow stronger in our care.

Introducing Healthy Habits

A new rooftop garden for our Community Based Acute Treatment (CBAT) program, a short-term residential unit for kids ages 4-14, has already made a world of difference. For patients experiencing anxiety or symptoms of trauma, the act of growing herbs and vegetables is an exercise in hope. Working together outdoors to cultivate something that will last beyond their stay at Franciscan Children's is an important new therapeutic tool.

The garden also makes nutrition tangible — sometimes for the first time in a child's life. Thanks to the program, one patient tried their first tomato while others learned to cook with the ingredients they grew. In their most vulnerable moments, these kids are planting healthier roots for themselves and their peers.

Ralph J. Buonopane, PhD, Director of the McLean Franciscan Child & Adolescent Mental Health Programs, believes the link between nutrition, exercise, and mental health is undeniable. "Our integrative approach to care adds joy to an otherwise vulnerable time in our patients' lives while also engraining healthy habits for their future."

Gaining Strength Through Outdoor Play

The New Balance Foundation Park at Franciscan Children's opened this past year and has exponentially grown the number of recreational opportunities for our patients and their families. The park's adaptive swing set, therapeutic courtyard, and inclusive equipment has transformed our care — bringing our services to the playground and harnessing the power of play.

Age-Appropriate Interventions

Inside our doors, Franciscan Children's care teams also incorporate play into their treatment plans. Nick Prefontaine, a former patient, was in a snowboarding accident that left him in a coma for over three weeks. After months of intensive medical rehabilitation, Nick overcame the seemingly insurmountable and returned home.

To give back, the Prefontaine family donated a special piece of equipment that would have meant a great deal to Nick as a teenager in the hospital. This state-of-the-art device couples physical therapy and video gaming to strengthen fine and gross motor skills while providing an outlet for kids to connect.

Our comprehensive approach that integrates physical, social, and emotional wellness positively impacts the trajectory of a child's life. Franciscan Children's care model improves patient outcomes today while laying the foundation for a brighter tomorrow.



© Nick Prefontaine, a former patient, continues to make a difference at Franciscan Children's.

Innovation THROUGH THE YEARS

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The evolution of care at Franciscan Children's has always mirrored the greatest needs of children in our region. We are proud to continually adapt our programs and specialties to provide the critical care that no one else can or will. In the early 1950s, Franciscan Children's was at the forefront of addressing one of the world's largest epidemics — the polio virus. As more and more children experienced paralysis and lost the ability to breathe on their own, Franciscan Children's, then the Joseph P. Kennedy, Jr. Memorial Hospital, immediately responded. We cared for these young patients who required specialized equipment, like the iron lung, and also offered a second home able to meet their needs.

As the polio epidemic stabilized and medical trends once again changed, Franciscan Children's continued to meet the challenges of the time, leading the way in pulmonary rehabilitation.

A Legacy of Firsts

In 1968, a young patient named Matt, who required ventilator support to survive, was stuck receiving long-term care in a busy, chaotic Intensive Care Unit. Known for our compassionate and positive environment, Matt's mother asked if Franciscan Children's could continue his treatment. Our care team worked tirelessly to arrange this transfer, the first in the Northeast, and successfully set the stage for pediatric pulmonary rehabilitation as we know it today.

Years later, Franciscan Children's was once again at the forefront of innovative pulmonary care when we sent our patient, Joey, home on the first portable ventilator. This portable equipment was so novel that the former Governor of Massachusetts, Michael Dukakis, granted special insurance approval – changing a countless number of children's lives.



• Joey, a graduate of the Kennedy Day School class of 2019.

Joey later attended our Kennedy Day School, where he was able to receive both medical care and special educational services on our campus, and graduated in 2019 – a dream he and his family didn't think would be possible when he was born.

The Next Frontier: Going Home

After decades of meeting each child's complex medical needs to ensure the best possible outcome. Franciscan Children's is now the largest pediatric pulmonary rehabilitation unit in New England and the only program that accepts patients under the age of two who require ventilators to breathe. We consistently send children home with ventilators. which presents a new set of challenges. Today, we are at the forefront of training caregivers, typically parents, to provide their child's medical care and prepare for emergencies in the home.

Our latest innovation is opening the Simulation Learning Lab, currently used for training future healthcare professionals, to parents of children with medical complexity. Simulation Learning uses realistic manikins to reenact medial scenarios that are not easily replicated. Under the guidance of our expert clinicians, parents will be taught to care for their child at home, as well as life-saving techniques such as CPR and how to perform manual resuscitation, in case of emergency.

Jane O'Brien, MD, Chief Medical Officer of Franciscan Children's, has seen the impact of our evolution over the years. "The way Franciscan Children's has adapted in a constantly changing healthcare environment allows us to provide care for kids who might otherwise fall through the cracks. We help ensure that children with complex needs live their best lives — in our care and at home."

© "The parent education we received from Franciscan Children's made us more confident caring for our daughter, Lucy, at home." – Kevin and Lindsey Greener, Former Patient Family

Convenient, Community-Based Care

For many children, school is a place to learn more than the material in a curriculum. Children learn to share and speak up for themselves on the playground and how to cope with stress in a classroom. Yet, these lessons can be harder to learn for children with medical complexities or mental health conditions. At Franciscan Children's, treating the whole child means getting out of the traditional clinical setting and bringing our expert care to them.

Integrating Medical Care and Education

The Kennedy Day School (KDS) at Franciscan Children's is a place for children whose medical needs prevent them from attending a traditional school. Each child receives a personalized curriculum that not only takes their learning and communication preferences into account, but also allows for their medical care to be delivered at a time and location that best suits their needs. "I think of it as bringing services directly to our students. They don't come to me," says Stacy Swift, a speech-language pathologist at Franciscan Children's. Stacy works with her patients and students to develop a communication plan both in and out of the classroom. Along with speech-language pathology, students at KDS are also provided with a range of treatment options to support their medical needs, including physical and occupational therapy, feeding support, medication management, and continuous monitoring throughout the school day.

As the number of children with medical complexity grows, we are proud to meet their needs and offer a continuum of care onsite. Without KDS, many of our students would not experience the social and learning opportunities offered in a traditional school setting.

Reducing Barriers to Care

In the case of pediatric mental health conditions, traveling to a clinical setting can be a barrier to care for many children and their families. Our Children's Wellness Initiative (CWI) places mental health clinicians directly into schools, integrating mental health care into the culture of the school and providing treatment in





• Many KDS students use assistive communication devices as they work with our speech-language pathologists.

a safe environment. Teachers can more easily refer students to get the help they need, while parents and guardians are not limited by barriers like transportation or work demands.

When students participate in the CWI program, they receive care that may otherwise be out of reach for them. "Many of our students' parents and guardians juggle multiple jobs, or after-school activities for their children," says Kristan Bagley-Jones, Program Director of CWI. "They simply aren't able to take their children to a separate clinic visit." Our CWI clinicians served 400 children and had 15,000 visits last year across eight Boston Public Schools. Franciscan Children's will continue to expand this program to ensure that kids receive the mental health care they need, when they need it, in an environment that is right for them.

In addition to CWI working directly with children, our innovative Kids Healthy Minds Initiative (KHMI) is working throughout the community to educate parents, teachers, and school staff about how to recognize when children may be struggling with mental health issues and how to get professional care to address them. Led by Program Director Carol Nash, KHMI has already provided mental health education and care referrals to thousands of community members and is poised to expand even further.

With the demand for pediatric medical and mental health services on the rise, we must provide comprehensive and flexible care options for families. Franciscan Children's is at the forefront of going beyond our walls to provide care — whether it is bringing our services to classrooms in our own Kennedy Day School, or schools in the greater community. By expanding our reach beyond the traditional clinical setting, we are changing the face of pediatric healthcare.

"Many of our students" parents and guardians juggle multiple jobs or after-school activities for their children. They simply aren't able to take their children to a separate clinic visit."

Kristan Bagley-Jones, Program Director of CWI

Donor Impact Stories



A Continued Commitment to Mental Health

Sidney R. Baer, Jr. Foundation's Lasting Legacy

Established 14 years ago, the Children's Wellness Initiative (CWI) has firmly cemented itself as a driving force in increasing access to mental health treatment in Boston Public Schools. Currently in nine schools, Franciscan Children's CWI program brings critical services directly into the classroom, erasing barriers to care that many children in the Boston area face.

Thanks to a generous leadership gift from the Sidney R. Baer, Jr. Foundation, CWI moved forward with key program enhancements over the past year that allowed us to serve more children than ever before and continue making a tangible impact in the field of mental health.

Part of the Sidney R. Baer, Jr. Foundation's mission is to diminish isolation of those with mental illness, ensuring that no individual has to face any aspect of their disease alone. By bringing mental health care into our partner schools, we are able to involve parents, teachers, school staff, and peers, which greatly decreases stigma surrounding treatment. By integrating care into the school day, kids who may have felt isolated or ashamed to receive mental health counseling now see it as just another subject, fostering a sense of belonging that was once hard to come by.

"Mental health is seriously and chronically underfunded. I have to be sure that the extraordinary resources that Sidney contributed are allocated to programs that can do something innovative for patients and achieve results, and I know that Franciscan Children's CWI program does just that."

George B. Handran, Esq., Co-Trustee of the Sidney R. Baer, Jr. Foundation

By allowing children to become active participants in their own recovery and the recovery of others, our CWI program is helping kids build confidence, friendship, and life skills — all things that are critically important for children with mental health issues. We are incredibly grateful to the Sidney R. Baer, Jr. Foundation for their belief in the CWI program and their generosity in support of our growth.



Amelia Peabody Charitable Fund

Helping More Kids Receive the Care They Need

As an organization dedicated to supporting underserved children and families, Franciscan Children's has long been aware of the generosity, kindness, and philanthropic legacy of Amelia Peabody and the Amelia Peabody Charitable Fund.

This past year, we began construction of four additional private patient rooms on our medical floors, and we were grateful that this project aligned with the Amelia Peabody Charitable Fund's interests. The Fund's deep roots in supporting medical projects that provide comprehensive care to the most vulnerable members of our community will have a direct and lasting impact on the children and families we treat each year.

From our humble beginnings, Franciscan Children's has always been dedicated to providing care for children that nobody else can or will. 70% of our medical inpatients are on Medicaid, and we anticipate this number will continue to grow as more children are born with complex medical conditions. While we are the largest solely post-acute rehabilitation facility in the Northeast, there are still children at acute hospitals in the area waiting for a bed to open up at Franciscan Children's.

Franciscan Children's has seen a steady growth in referrals from Boston and Northeast-area hospitals over the past ten years as the demand for our services continues to increase. Our four new patient rooms will allow for smoother and quicker patient transitions from these hospitals, allowing children and families to continue the next steps in their care journey.

We are immensely grateful for the Amelia Peabody Charitable Fund's support of this vital expansion. Like the Amelia Peabody Charitable Fund, Franciscan Children's has long been dedicated to supporting at-risk children and families, and through their generosity we will continue serving as a place of hope and healing for many years to come.

A Commitment to Community

The New Balance Foundation Park at Franciscan Children's

For children struggling with serious medical or mental health issues, active play can open up a world of possibilities and allow them to enjoy engaging in exercise and fitness activities. However, there are limited opportunities in the community to access play areas that are designed to safely accommodate children of all abilities. To help ensure active lifestyles are possible for everyone, regardless of their medical challenges, we recently partnered with our friends at the New Balance Foundation to create the New Balance Foundation Park at Franciscan Children's.



Anne and Jim Davis celebrate the opening of the New Balance Foundation Park at Franciscan Children's with President and CEO, John D. Nash.

This new park, which we were able to complete thanks to the generosity of the Davis Family and the New Balance Foundation, officially opened this past summer and was created to accommodate children and visitors of all abilities. It is a state-of-the-art, fullyinclusive space that includes:

- the Karen and Bob Boudreau Adaptive Playground with a swing set that allows kids in wheelchairs to swing for, often, the very first time in their lives,
- a therapeutic courtyard where mental health patients can spend time outdoors as part of their healing process,
- a three-tier adaptive merry-goround to accommodate kids of all mobility levels,
- the Ed Swartz Peace Garden that provides families with an area for reflection during their child's, often lengthy, hospital stay,
- musical instruments so children can express themselves while also working on their fine motor skills with our expert physical and occupational therapists, and a
- family and visitor gathering area where patients, students, and their families can support one another over shared experiences. This area also includes electrical outlets for children dependent on medical equipment.

"The joys of active recreation and playing should be experienced by all children, no matter the challenges they may face. We were thrilled to help bring this life-changing park to the patients, students, and families of Franciscan Children's."

Molly Santry, Co-Director, New Balance Foundation

The New Balance Foundation Park at Franciscan Children's is one of few recreational spaces in the state that is designed for children and visitors of all abilities, and it has already been such a wonderful addition to our campus.

The Davis Family and the New Balance Foundation have a deep-rooted and longstanding commitment to the Allston-Brighton community, and the New Balance Foundation Park at Franciscan Children's is yet another example of the direct and meaningful impact their generosity has on children and families in the area. We are so grateful for their support, so every kid can play.



Joe and Fran McKeen

A Meaningful Legacy of Helping Children

A generous gift from the Joe and Fran McKeen Trust, Tim Borchers, Esq., TTEE, is providing critical support for both our inpatient mental health programs and our school-based Children's Wellness Initiative.

"My generous clients, the late Joe and Fran McKeen of Milton, were typical folks who happened to care about Catholic causes that help children. After much research and deep conversations with warm and talented staff, and a tour of the facilities, I am convinced that Franciscan Children's is a place of love incarnate, worthy of the McKeens. They would have been delighted with the results of their gift."

—Tim Borchers, Esq. 🚺

Building Our Future

The Medical Bed Expansion Project

Recognizing the importance of our services for children and families in our region, The Hearst Foundations recently made a generous gift in support of our Medical Bed Expansion project—so that we are able to treat even more courageous kids in the years to come.

"Part of The Hearst Foundations' mission is to provide support to nonprofits that allow people of all backgrounds to have the opportunity to build happy, healthy, productive, and inspiring lives. Our gift to Franciscan Children's will certainly have an impact on their patients' lives," expressed Executive Director, Paul Dinovitz.

With our improved and expanded facility, the Foundations' mission can become a reality for more children than ever before at Franciscan Children's. 2

Corey's Kids

Making a Difference from the Start

For the past five years, the Corey C. Griffin Foundation has been making a profound impact on children's lives in the Boston community. Created in memory of Corey C. Griffin, they are building upon his legacy of giving back while encouraging others to do the same.

Franciscan Children's was honored that the Foundation recently made the decision to partner with us on our Kids Healthy Minds Initiative (KHMI), their first foray into children's mental health. As more than 50% of mental illness begins before the age of 14, KHMI provides communitybased education to help identify youth mental illness and promote early intervention.

We are so incredibly grateful to be a part of Corey's legacy and for the Foundation's generosity in support of this critical work.

Tom and Midge DeSimone

Helping to Bring the Mental Health Crisis to the Forefront

For Franciscan Children's supporters Tom and Midge DeSimone, spreading the word about the mental health services we provide is a critical step in addressing the crisis currently facing our youth.

To that end, they have been making a difference not only through their own generosity, but also by recently hosting an event highlighting the mental health services we provide and the need for additional support.

"While the need for more mental health services is immense, this is a hopeful time. We are proud to lend our support to Franciscan Children's and help ensure that our kids and communities have access to the quality care they deserve," says Tom DeSimone.

In partnership with the DeSimone family, we will make meaningful progress towards increasing access to critical mental health care for kids. (3)

Dear Friends,

As former President and CEO of Boston Children's Hospital, I have seen firsthand how compassionate care can change the trajectory of a child's life. Since becoming Chair of the Board at Franciscan Children's, I have been able to witness this compassion day in and day out. Throughout their 70-year history, Franciscan Children's has always gone above and beyond to provide innovative care that no other place could or would, and continues to do so today. Thank you for caring about the thousands of kids who come through the doors of Franciscan Children's each year — your support is helping to ensure brighter futures, and I am so grateful for that.

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Jim Mandell, MD Chair, Franciscan Children's Board of Directors



THANK YOU TO OUR DONORS

We gratefully acknowledge gifts and pledges of \$250 or more received during our 2019 Fiscal Year, October 1, 2018-September 30, 2019.

\$100,000 and above

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Sue Ellen and Thomas M. Joyce

Donna and Elliot Katzman Candy and Robert Kelleher

Mary Beth and Lee M. Kennedy Tarun Kewalramani

KeyBank, Real Estate Capital

Yuri Kinoshita and Theodore Sung

Kiwanis Club -Allston Brighton

Karen and Steven Krichmar Jacqueline A. Lafferty



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The Friends of Franciscan Children's Society recognizes a special group of loyal supporters whose philanthropy has a direct and lasting impact on the children we serve each year. These vital nonevent gifts of \$1,000 or more within a Fiscal Year are immediately put to use to fund innovative and pressing programmatic and operational initiatives. Our heartfelt thanks to the members of the Friends Society for their loyal commitment to our patients, students, and their families.

Anonymous (5)

Jeanne B. Ackman and Max P. Rosen

Mary A. and Paul B. Ahern The Rae and Aaron Alberts Foundation Fund at the Boston Foundation

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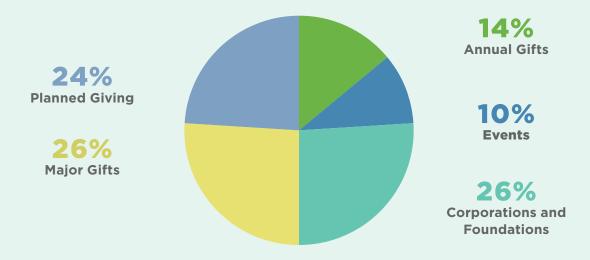
Consolidated Financial Summary

Franciscan Hospital for Children, Inc. and Affiliates Fiscal Year ending September 30, 2019 *in thousands*

Statement of Operations FY2019

Revenues and Other Support	
Patient Service Revenue, net	\$55,786
Other Revenue	\$8,185
Total Revenue and Other Support	\$63,971
Expenses	
Salaries, Wages, and Employee Benefits	\$43,952
Supplies and Other Expenses	\$16,515
Depreciation and Interest Expense	\$2,720
Total Expenses	\$63,187
Income from Operations	\$784





FY19 Donor Revenue by Source

Corporations and Foundations:	\$1,131,746
Major Gifts:	\$1,100,000
Planned Giving:	\$1,052,520
Annual Gifts:	\$583,059
Events:	\$436,403
	\$4.303.728

Fiscal Year October 1, 2018–September 30, 2019



Year in Review

1. Josh Jick, former patient, his father, Dan Jick, and Franciscan Children's Board Chair, Jim Mandell, MD, celebrate our 70th anniversary this past November.

2. Jack Connors, visionary Boston-area philanthropist, gives the keynote address at the official launch of Franciscan Children's 70th anniversary.

3. Rose-Marie van Otterloo, mental health advocate, speaks on the importance of mental health care at an event generously hosted by Midge and Tom DeSimone.

4. Franciscan Children's Board Member, Joan Siff, and her brother, James Swartz, cut the ribbon officially opening the new Ed Swartz Peace Garden for our patients and families to enjoy.

5. Franciscan Children's Board Member, Doug Chamberlain, with longtime friends and supporters, Linde and Russ Gee, at our spring event featuring Jim and Anne Davis' classic car collection.

6. Three generations of Boudreau family members officially open the new Bob and Karen Boudreau Adaptive Playground at the New Balance Foundation Park at Franciscan Children's. **7.** The Boston Police Gaelic Column of Pipes and Drums play for our patients, students, staff, and Assistance Dog, Marcus, in celebration of St. Patrick's Day.

8. Margot Connell, friend of Franciscan Children's, with President and CEO, John Nash, and Director of the Mental Health Research Program, Carol Nash, at an event generously hosted by Midge and Tom DeSimone.



9. John Nash, President and CEO of Franciscan Children's, John Larsen, Franciscan Children's Board Member, Molly Santry, Co-Director of New Balance Foundation, and Representative Michael Moran celebrate the community opening of the New Balance Foundation Park at Franciscan Children's.

10. Representative Ayanna Pressley learns more about Franciscan Children's while bringing a smile to our patients' faces during her visit this year.

11. Boston Bruins goalie, Tuukka Rask, visits our patients and families to spread holiday cheer.

12. RBC Capital Markets foursome enjoying Franciscan Children's 11th Annual Golf Tournament this fall. From the left, Jamey Bianchi, Paul Shahied, Board of Overseers Member Jeff Chisholm, and Tony Hutchins.

13. Franciscan Children's Assistance Dog, Marcus, dresses up as Scooby-Doo for Halloween with our patients and students.

14. Art Page, one of the committee members of the Boston Wiffle Ball Challenge benefiting Franciscan Children's and the Travis Roy Foundation, pictured with his team from Hemenway & Barnes.

15. Bob Sweeney, Executive Director of the Boston Bruins Foundation, together with Boston Police Officer, Matt Morrissey, and Boston Police Commissioner, William Gross, present the proceeds of the Boston Police Hockey Annual Battle of the Badges to Franciscan Children's President and CEO, John Nash. **16.** Board of Overseers Member, Ron Rodericks, after successfully finishing the Franciscan Children's 5K/10K/Walk with his son, R.J.

17. Former patient and current employee, Korey Foley, crosses the finish line with his dad, Mark, as members of Team Korey cheer them on, at the Franciscan Children's 5K/10K/Walk event.

18. The heartwarming journey of our Senior Director of Nursing, Liz Smith, and former Franciscan Children's patient, Gisele, who suffered from Neonatal Abstinence Syndrome (NAS), was highlighted around the world in 136 media outlets, including NBC TODAY Show, ABC World News Tonight, CNN's New Day with Chris Cuomo, The Washington Post, and BBC.





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